



# Digital Transformation Meets Data Governance

How a Data Intelligence Platform helped American Family Insurance  
automate Data Governance

# About American Family

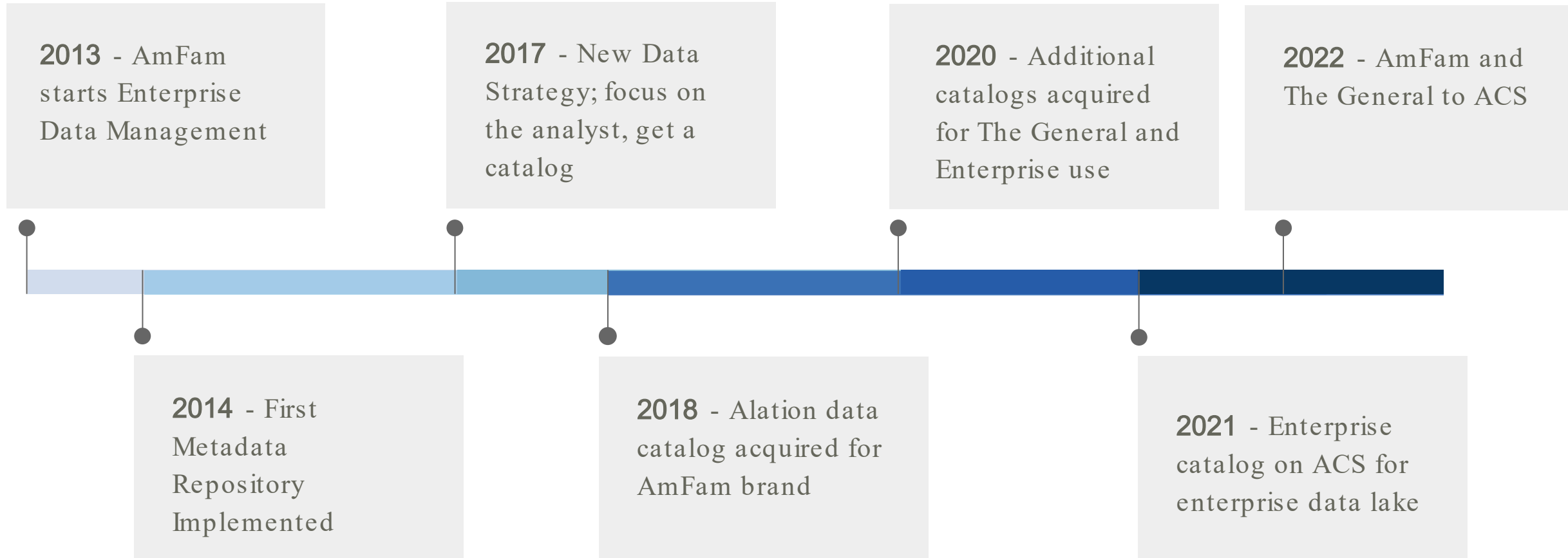


- The nation's 13th-largest property/casualty insurance group
- Ranking No. 232 on the Fortune 500 list.
- The group sells American Family-brand products, primarily through exclusive agency owners in 19 states.
- Across multiple companies the group has more than 13,500 employees nationwide.

## American Family Group of 14 companies:

1. American Family Mutual Insurance Company, S.I.
2. American Standard Insurance Company of Wisconsin
3. American Family Life Insurance Company
4. American Family Brokerage, Inc.
5. American Family Financial Services, Inc.
6. American Family Insurance Company
7. American Standard Insurance Company of Ohio
8. AmFam, Inc.
9. The AssureStart Insurance Agency, LLC (AssureStart)
10. Homesite Group Incorporated and its subsidiaries (Homesite)
11. The Main Street America Group
12. Midvale Indemnity Company
13. Midvale Life Insurance Company of New York
14. New Ventures, LLC
15. PGC Holdings Corp. and its subsidiaries (The General®)

# AmFam and Alation Journey



# What is Digital Transformation?

From Salesforce\*:

## Digital transformation is:

- Using digital technologies to **create new** — or **modify existing** — **business processes, culture, and customer experiences** to meet changing business and market requirements.
- **Reimagining** business in the digital age

## Digital transformation is not:

- Creating digital copies of formerly physical records or resources.
- Automating manual processes to complete tasks faster.

## Digital transformation requires:

- Embracing data and technology in such a way that an entire way of interacting with others is completely transformed or invented.

\*Salesforce, “What is Digital Transformation”, <https://www.salesforce.com/products/platform/what-is-digital-transformation/>

# Digital thinking affects change



- How do we share information? Email or Slack?
- How do we document our Standard work? Word documents or collaborative content management spaces?
- How do we share our insights and methodology around data so everyone can learn from it?

Communication about data and with data drives change.

# Communicating about data matters

Sharing data requires more than just making it available for download or creating an API to access it.

## Data is...

- Made up of digital information.
- Requires documentation for proper use.
- Used by stakeholders who may require support.
- Vital to those users' work.

## Users require proof that data is...

- Monitored for quality.
- Delivered according to SLAs.
- Appropriate for use.

If users do not believe that data has been produced or documented with sufficient rigor, they will be less likely to rely on it.\*

\*Adapted from "How to Share Data (Hint: "Thoughtfully")", <https://aws.amazon.com/blogs/publicsector/how-to-share-data-hint-thoughtfully/>, November, 2018.



# Everybody hates documentation

Why?

## Documentation is...

- Considered an add-on task to data projects.
- Approached as a process artifact.
- Considered a static artifact and passive component of a data product.

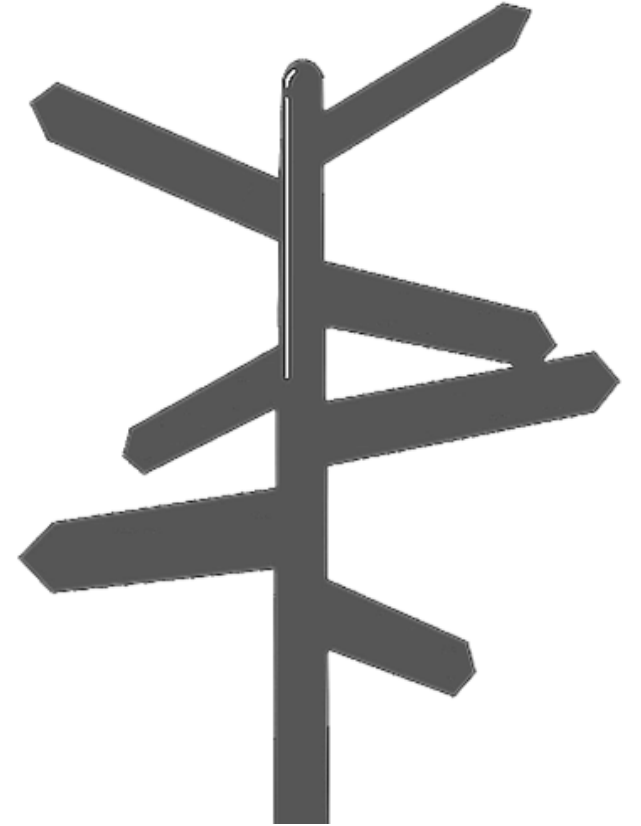
**Data cannot deliver value if you don't know what it represents.**





# Governance Guiding Principles

- Focus on governance that delivers business value
- Centralize data policy information
- Provide enterprise metric definitions, queries, and sources
- Reduce the effort to share data insights and capture metadata
- Mine source code and documentation for content



# Connected Governance



## Deliver Information

Provide trusted, curated data on demand.



## Document Policies and Define Metrics

Provide consistency across policies and metrics



## Empower Users

Reduce time and effort to curate data and share analytic insights.

**The Data Intelligence Platform:** Information is captured and organized for optimum use via human and automated channels.



## Capture Information

Ingest metadata directly from original sources via automation



## Activate and Monitor Policies

Establish consistent policies and monitor implementation



## Create Value

Reduce time to value for data products and empower data users.

# Automating Governance



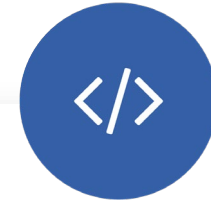
## People Standards

- Data engineering accountability
- Business SME cooperation
- Data science participation



## Process Standards

- Standardized documentation
- Clearly defined responsibilities
- Buy-in at multiple levels



## Technology Standards

- Support native work environments
- Foster self-service governance and engineering
- Build code-based services, easily deployed

# AmFam Data Intelligence Platform

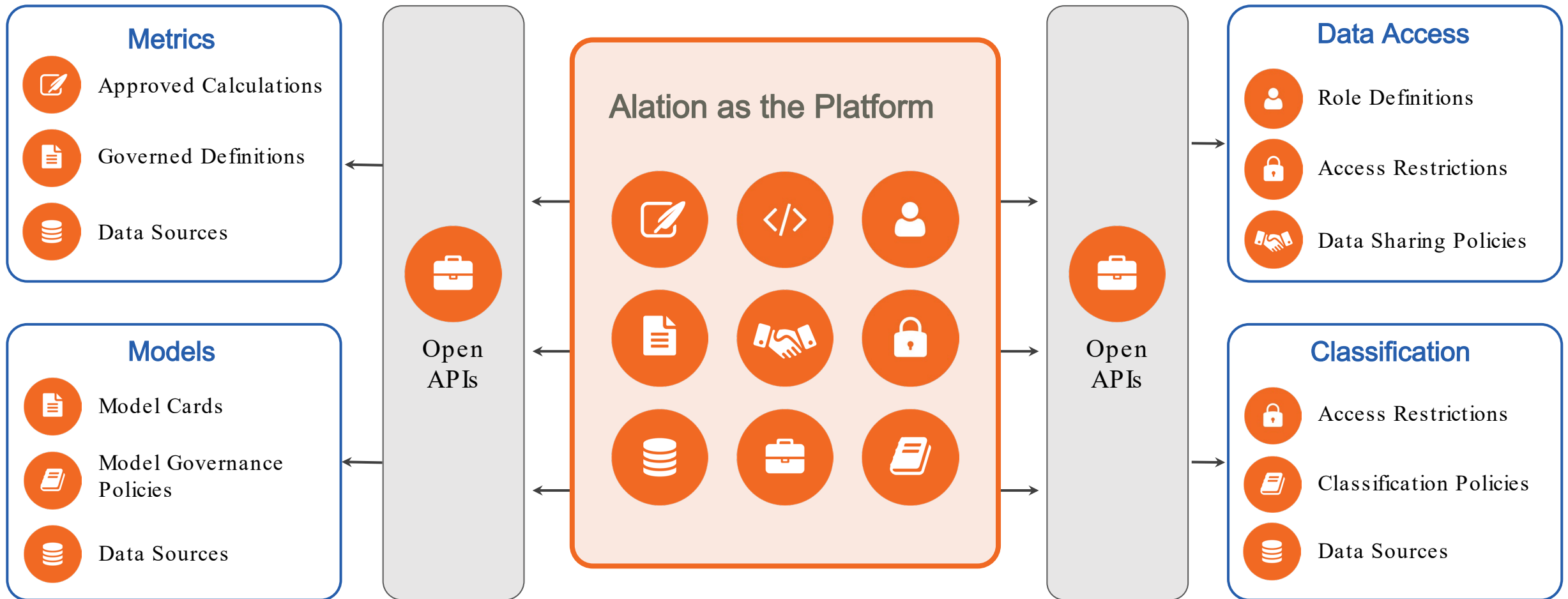
## Shared Content:

- Curated data information
- Data usability guides
- Technical, operational, and business metadata
- Business glossaries
- Published queries
- Enterprise metrics
- Data Governance policies

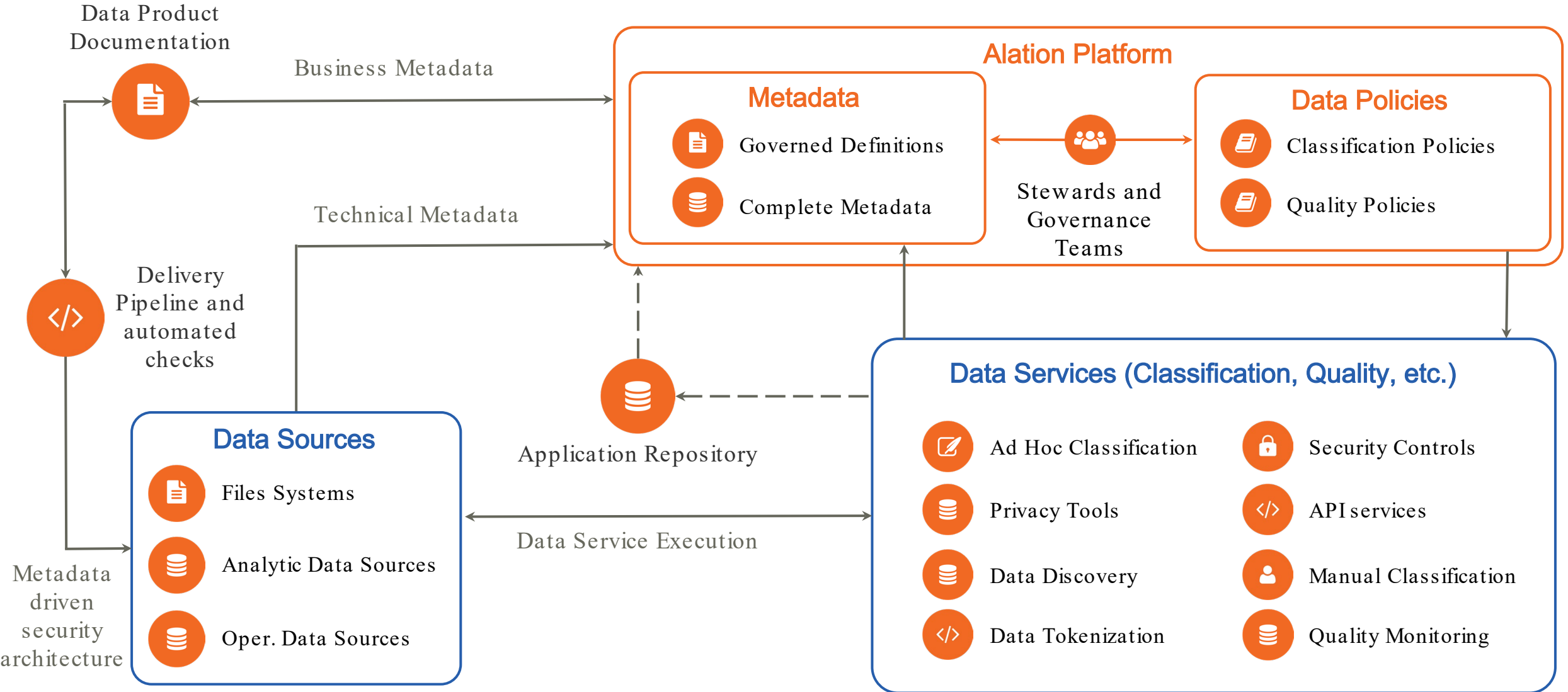


# Consistency in a Complex Ecosystem

Goal: Provide agile, consistent governance regardless of tech stack or data team

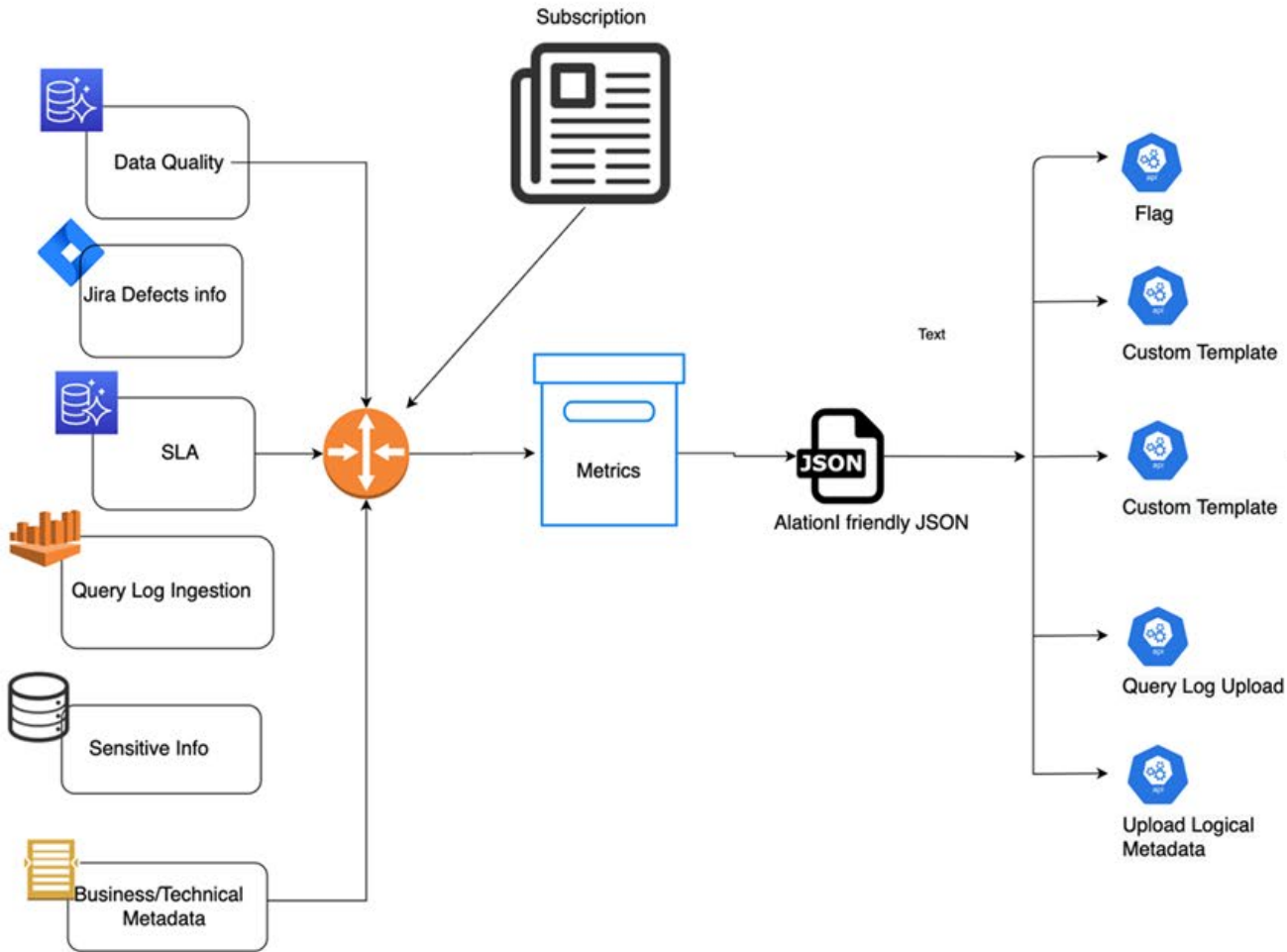


# Connected Governance in Action



# Data Monitoring with Services

Goal: Consolidate information about data from multiple sources



**Workers Compensation Loss Transaction Fact**

Overview Columns 54 Samples 0 Filters 116 Joins 57 Lineage Queries 0

**Description**

Transactional fact table specific to workers compensation product lines.

**Available Data**

This entity contains payment, reserve and claim event transactions. Payment transactions include loss payments, expenses, credit, void and reversals. Reserve transactions are captured on a weekly and month end basis to provide a point in time snapshot of the reserve as it erodes over the life of claim. Also contains claim level events, such as new claims, claims closed with and without payment, reversals, Original Reserve Amount, Indemnity Outstanding Reserve Amount, Indemnity Reserve Change Amount etc. Information in this table is specific to the Workers Comp Product Line. This table links to several other tables to provide supporting information for the transactions like Producer, Deduction Limits and Adjuster, Claim Office

**Business Context**

No business context

**Data Classification Information**

Data Sensitivity Sensitive Data Handling Class Confidential

**Data Quality Information**

No data quality information

**Defect Links**

Jira BICM-2591

**Defect Information**

**Most Used By**

People

Departments

Info Stratgy & Governance Dept

Stewards

Tags

No tags

Properties

OWNER

Stewardship Information

Governing Areas

Personal Lines

# Data Product Adoption

Documented = Done

## Data product docs support data enablement:

- Key business questions answered
- Query examples
- Best practice information
- Frequently asked questions
- Migration and source information
- Access guides
- Domain information

## Data Literacy docs support data intelligence:

- Curated query forms
- Platform and BI tool user guides
- Data training information
- Business Function information

The screenshot displays the 'Property Center of Excellence (COE)' interface. At the top, it shows the breadcrumb 'Business Functions / Property Center of Excellence (COE)' and navigation options like 'Star', 'Watch', 'Share', and 'More'. The main title is 'Property Center of Excellence (COE)'. Below this, there are three main sections: '1. Overview', 'Data Access', and 'Properties'. The 'Overview' section includes a table for 'Enterprise Data Governance Representation' with columns for 'Governance Representative' and 'Role'. The 'Data Access' section provides instructions on how to request access and lists various security groups with their purposes. The 'Properties' section on the right shows metadata such as 'TEMPLATE', 'Business Function', 'LAST UPDATED', and 'CREATED'.

Governance Representative	Role
	Enterprise Data Governance Council Member
	Data Steward
	Data Steward
	Data Steward

Security Group Name (Data Access)	Purpose
	This security group is for Property COE user and allows access to General Information classified data (Tier 1). Nearly all users should request tier 1 access unless you have a very specific business reason for requiring access to more sensitive data.
	This security group is for Property COE user and allows access to Personal Information (PI) classified data (Tier 2). User must exercise care not to release PI data without thorough redaction per Company privacy requirements.
	This security group is for Property COE user and allows access to Confidential (CI) and Sensitive classified data (Tier 3). This group is highly restrictive and all access requests must include a strong business case why this highly-tiered data is needed to perform the users job. User must exercise care not to release CI/Sensitive data without thorough redaction per Company privacy requirements.
(Platform)	This security group will grant access to the GCP <i>platform</i> and BigQuery & DataStudio tools.
	Is this the right group for access to additional tools and capabilities?
	This security group will grant access to Google Sheets within GCP to provide Excel like capabilities directly on GCP data. Access to Google Sheets is currently limited based on licenses (confirm with  you are on the initial roll out list)





# About Alation

# Alation Facts & Figures

More than 25% of Fortune 100 companies are Alation customers

## Alation by the Numbers

Enterprise Customers

500+

Funding Raised

\$217M

Employees

800+

### Category Creator

Founded in 2012

### Foundational Technology

Leading Data Intelligence Platform

### Growing Workforce & Top -Ranked Culture

- Headquartered in Redwood City, CA
- 5 offices around the world
- 3x Inc. Magazine's Best Workplaces

### Industry Recognition

Named a Leader by top industry analyst firms

Gartner

FORRESTER®

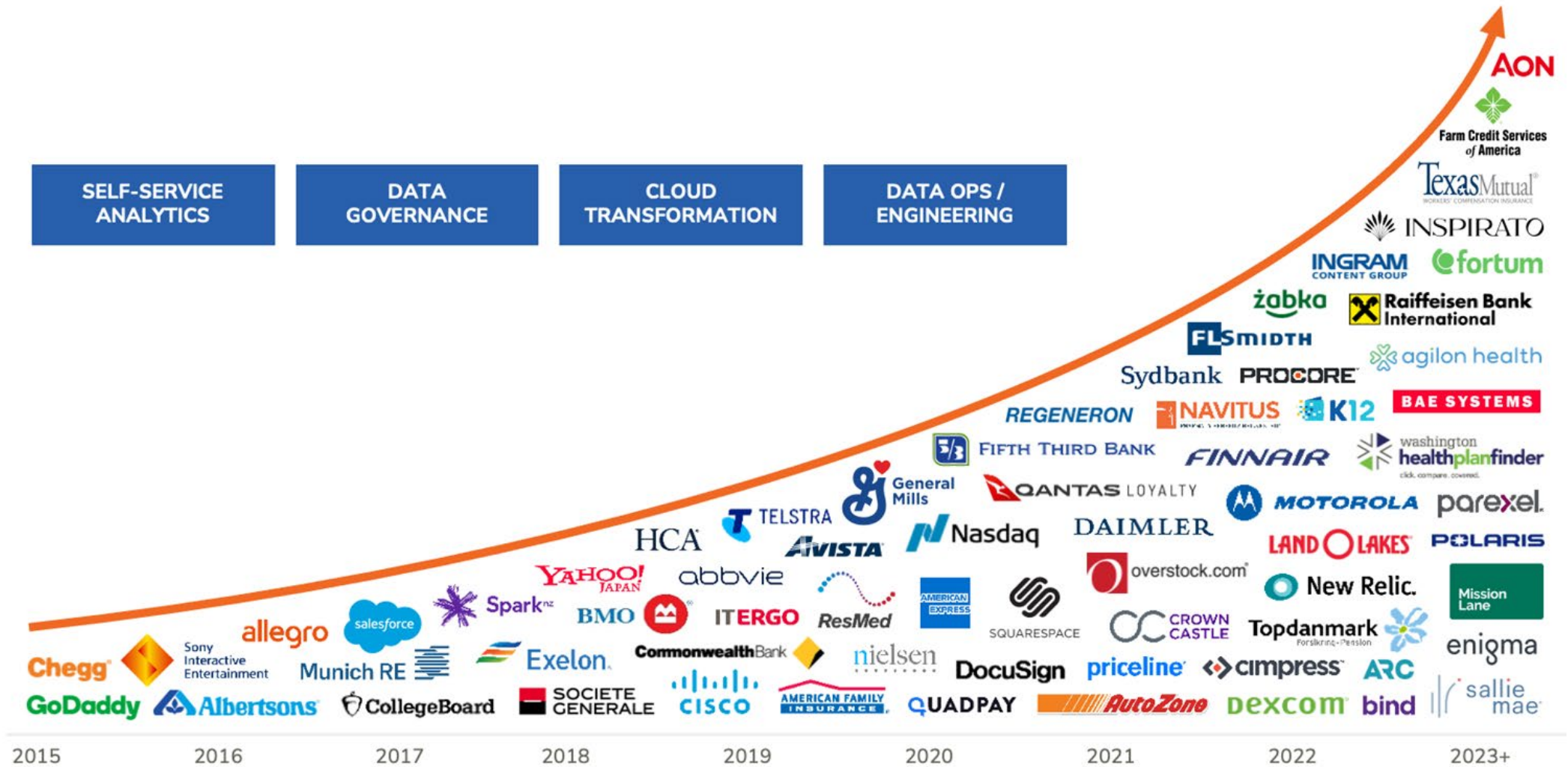
IDC

Dresner  
ADVISORY SERVICES

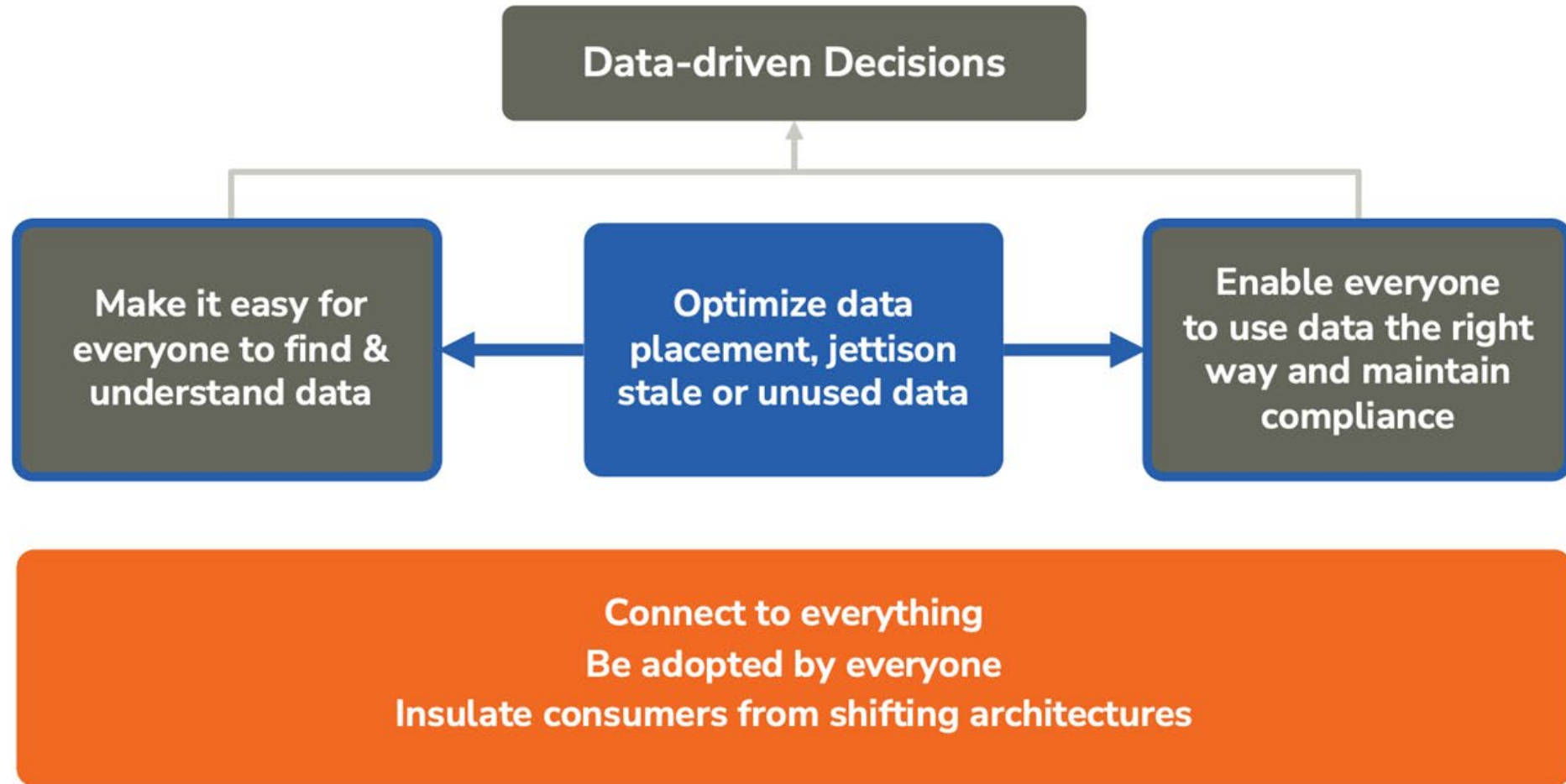
GIGAOM

BARC

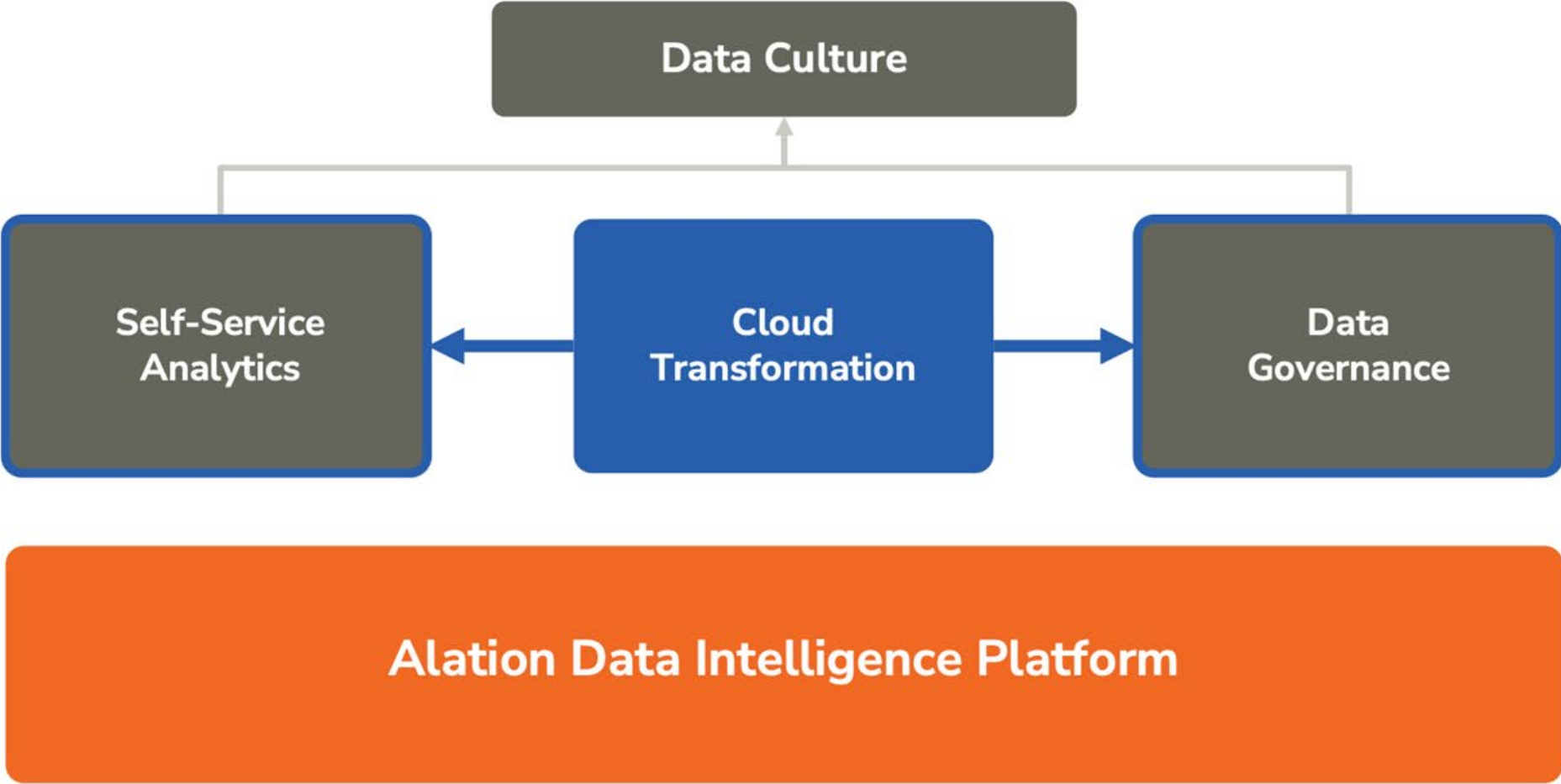
# About Alation



# The Enduring Blueprint for Driving Data Culture



# The Enduring Blueprint for Driving Data Culture





# Questions?